



City of
Santa Rosa

Fall Financial Update

Finance Department
November 3, 2009



1. Overview

2. Economic Update

3. Revenues

4. Updated Five Year Forecast

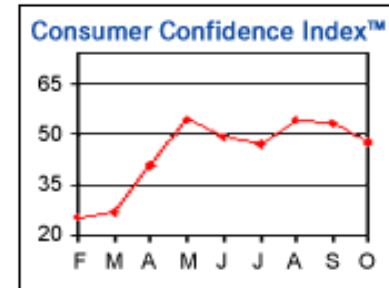
5. Next Steps

6. Measure O Fiscal Crisis – Use of Funds

Overview comments

- Forecast significantly worse since September
 - Development related revenue decline
- Partial solutions identified
- Current year action needed
- \$6M + on-going reductions/new revenues needed to balance 2010/11
- 2011/12 forward shows \$9.2M average structural deficit

- Real GDP grew 3.5% annually in Q3
- Consumer confidence dropped in October – the Present Situation index is the lowest since 1983
- Unemployment at 9.8% nationally
- Since Dec 2007, 7.2 million net job losses
- Message: the recession is probably over, but it will be a long, slow recovery
- Commercial real estate defaults are a looming problem nationwide



Local / Regional Economic Update

- Housing continues to work itself out
 - Inventory down almost 50% from a year ago
 - County median has gone from \$305k in Feb to \$350k in Sept
 - Home prices most affordable in 20 years
- Local unemployment at 9.9%; California up to 12.2%
- Personal income not expected to grow until 2011
- Commercial vacancies rising – commercial and industrial at 16% in SR
- Sonoma County is now 2% below US average for cost of doing business



Sonoma County's housing market

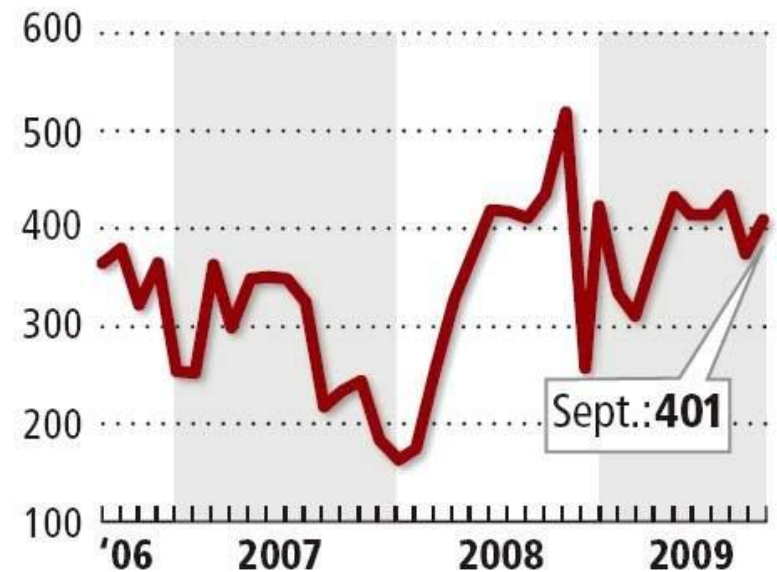
Median home price

Monthly, in thousands



Source: Coldwell Banker

Homes sold



The Press Democrat

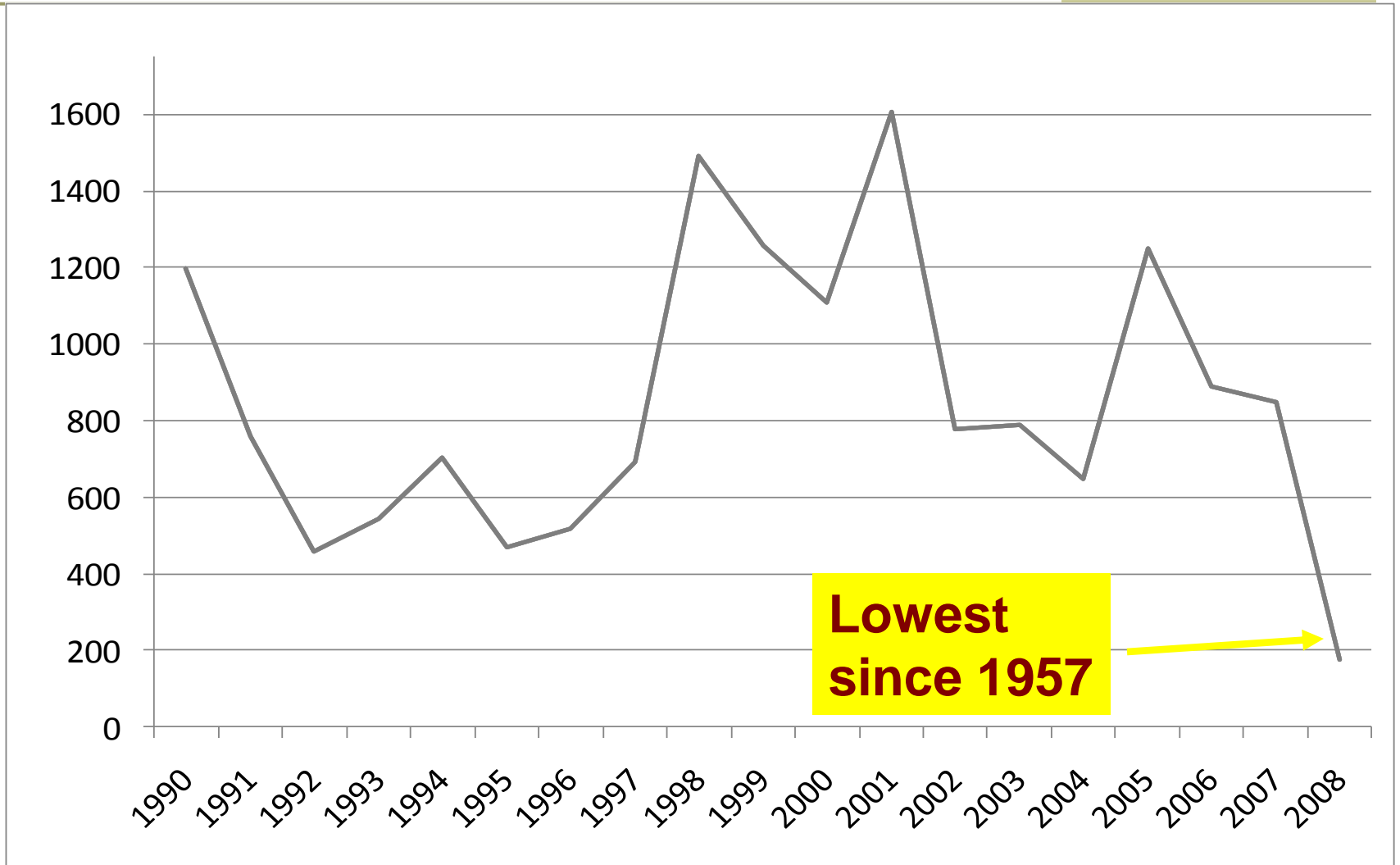
Revenue Facts and Trends

- 2009 Q2 was our 12th consecutive negative sales tax quarter – down over 17%
- The city issued a total of 4 new dwelling unit building permits during 2009 Q3
 - This compares with 80 in same period in 2008
 - A total of 90 units in the first 9 months of 2009
- CPI trending about 1% lower than 2008
- Assessor may not increase existing properties 2%



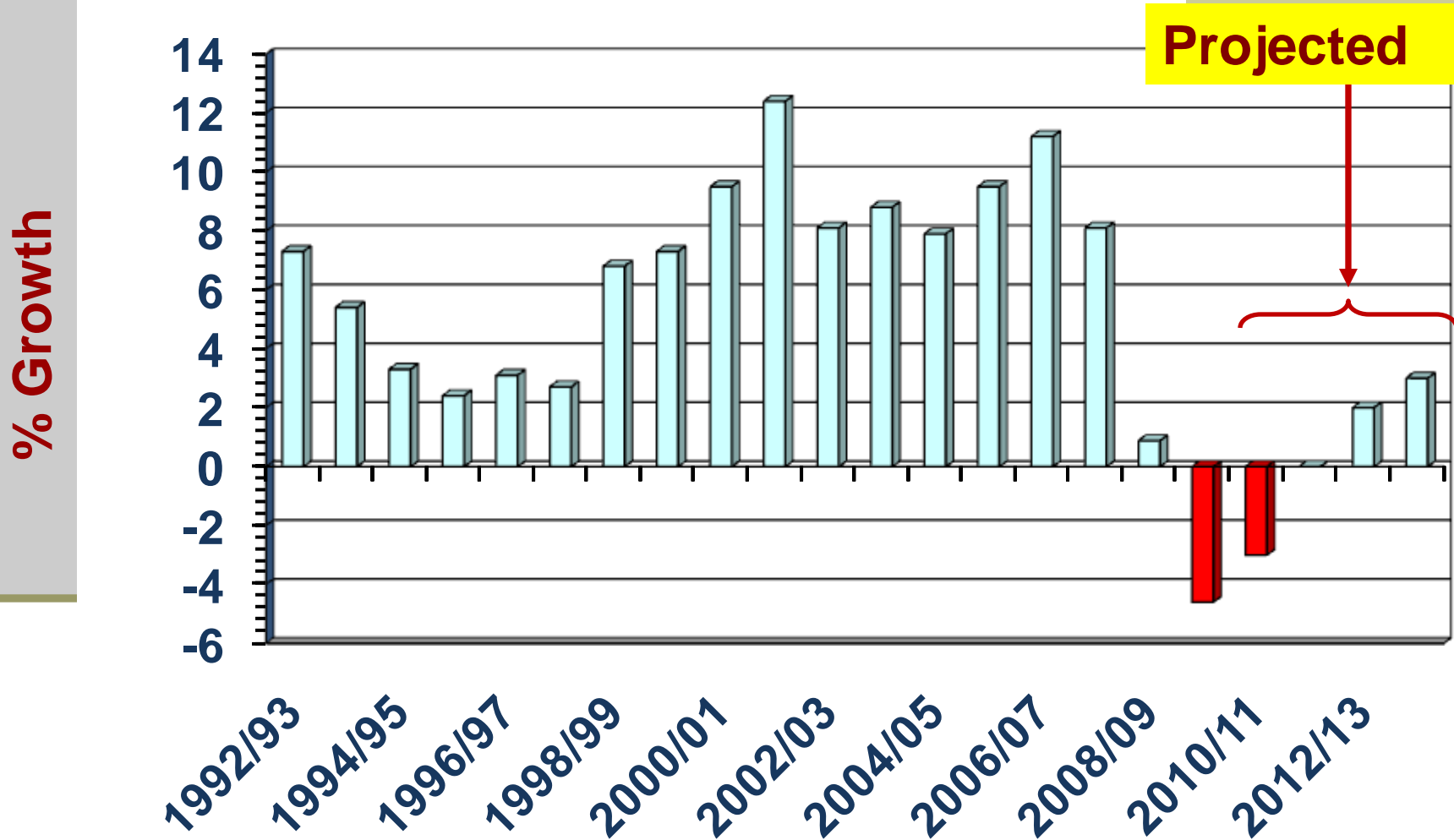
New Dwelling Unit Permits at Historic Lows

of dwelling units



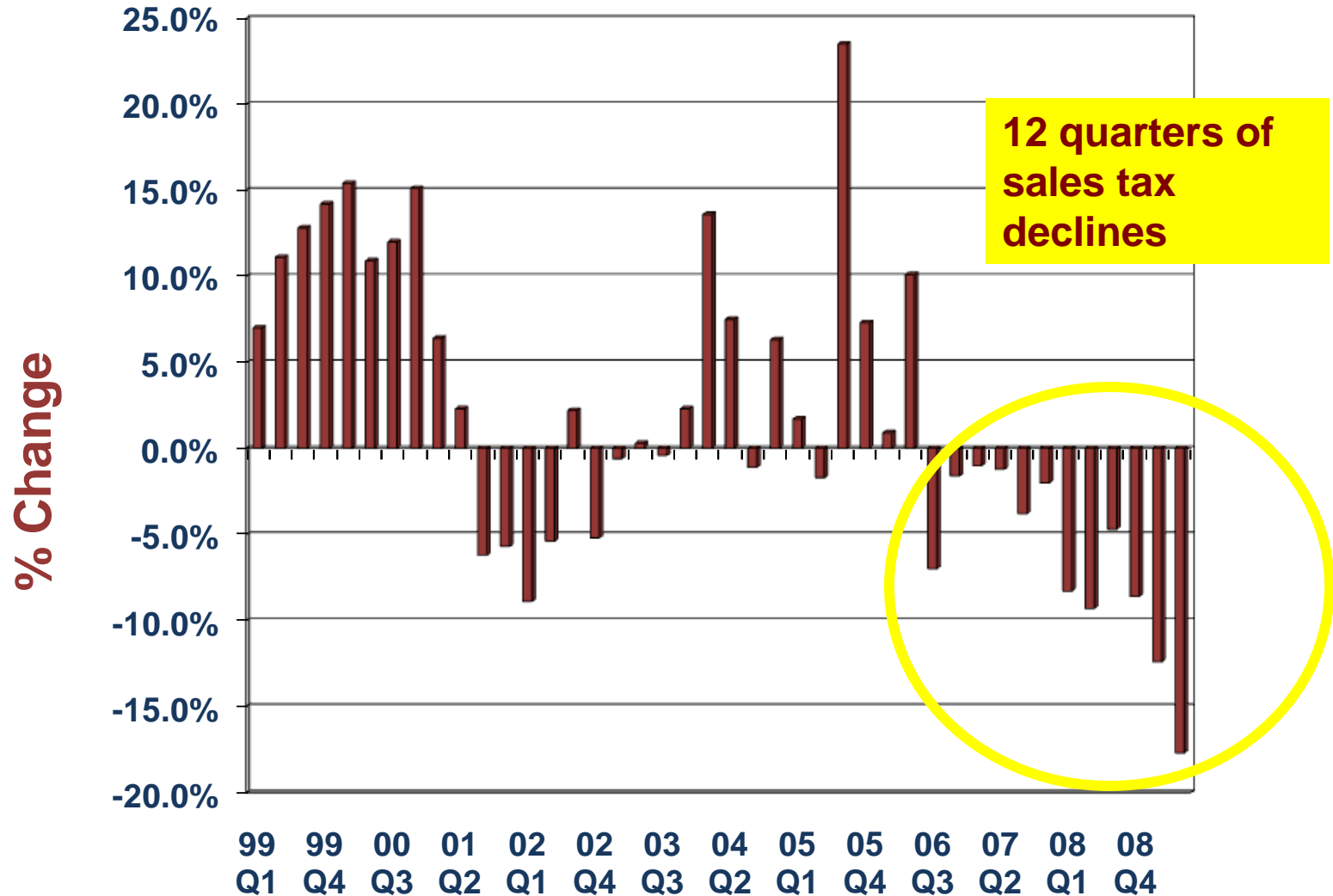


Property Valuation Decline





Sales Tax Decline Continues



09/10 Revenue (\$ Millions)

Revenue:	2009/10 Current Estimate	2009/10 Budget Projection	\$ Change From Budget	% Change From Budget
Sales Tax	25.2	28.3	(3.1)	(11.0)%
Property Tax	20.7	20.4	0.3	+1.5%
Vehicle License Fees	11.6	11.3	0.3	+2.7%
Utility Use Taxes	9.7	10.0	(0.3)	(3.0)%
Other Taxes	14.7	15.3	(0.6)	(3.9)%
Permits, Fines & Charges	7.4	9.7	(2.3)	(23.7)%
Intergovernmental & Interfund	12.8	13.3	(0.5)	(3.8)%
Miscellaneous & Other	7.5	7.7	(0.2)	(2.6)%
Total Revenues	109.6	116.0	(6.4)	(5.5)%



Forecast Revenue Assumptions

	2009/10 Assump.	2010/11 Assump.	2011/12 Assump.	2012/13 Assump.	2013/14 Assump.
Sales Tax	(10.6)%	3.0%	3.0%	3.5%	3.5%
Property Tax	(3.7)%	(3.0)%	0%	2.0%	3.0%
Vehicle License Fees	(4.6)%	(3.0)%	0%	2.0%	3.0%
Occupancy Tax	(7.5)%	4.0%	4.0%	4.0%	4.0%
Permits, Fines, Charges	(13.6)%	21.0%	16.9%	7.9%	6.2%
Interfund / Intergov.	6.9%	4.6%	3.1%	4.7%	4.7%

5-Year Forecast Summary- June 2009

	08/09	09/10	10/11	11/12	12/13	13/14
FY 2009/10 Budget Forecast:						
			<i>4 Year deficit avg. = \$(8.4M)</i>			
Net Results & Reserve Policy Funding	(3.1)	3.7	(1.6)	(8.1)	(10.9)	(13.1)
<i>Reserves over (under) minimum of 15%</i>	(3.7)	-	(1.6)	(9.7)	(20.6)	(33.7)

- FY 09/10 balanced
- \$26M reductions/concessions/use of Measure O reserves
- 92 General Fund positions eliminated

5-Year Forecast Summary- September 2009

	08/09	09/10	10/11	11/12	12/13	13/14
September 1 Forecast :	<i>4 Year deficit avg. = (\$10.6M)</i>					
Net Results & Reserve Policy Funding	(4.0)	1.4	(4.4)	(10.7)	(12.7)	(14.8)
<i>Reserves over (under) minimum of 15%</i>	(4.5)	(3.1)	(7.5)	(18.2)	(30.9)	(45.7)

- Sales tax \$(3.1)M reduction

5-Year Forecast Summary- Current

	08/09	09/10	10/11	11/12	12/13	13/14
Current Forecast:	<i>3 Year deficit avg. = (9.2M)</i>					
Net Results & Reserve Policy Funding	(3.6)	3.1	1.1	(4.7)	(9.2)	(13.6)
<i>Reserves over (under) minimum of 15%</i>	(4.2)	(1.1)	-	(4.7)	(13.9)	(27.5)

- Development related revenues decline \$(2.1)M
- Other revenues decline \$(1.3)M
- Expenditure increases (ADA, NPDES, other) \$(1.2)M
- Proposed strategies:
 - \$1.7M solid waste franchise extension
 - \$2.1M development services reductions (\$1.0M in 2009/10)
 - \$6.0M other expenditure reduct/revenue incr (\$2.4M in 2009/10)

Five Year Forecast

	08/09	09/10	10/11	11/12	12/13	13/14
Revenues	114.7	111.3	114.1	118.3	122.7	127.1
Net - Transfers In/(Transfers Out)	4.6	(.2)	(1.2)	(1.5)	(1.6)	(1.7)
Expenditures	<u>123.8</u>	<u>110.1</u>	<u>111.6</u>	<u>120.2</u>	<u>129.0</u>	<u>137.7</u>
Net Results	(4.5)	1.0	1.3	(3.4)	(7.9)	(12.3)
Add'l to fund Reserve Policy	<u>.9</u>	<u>2.1</u>	<u>(.2)</u>	<u>(1.3)</u>	<u>(1.3)</u>	<u>(1.3)</u>
<u>Total Surplus/(Deficit)</u>	(3.6)	3.1	1.1	(4.7)	(9.2)	(13.6)
<i>Reserves over (under) minimum of 15%</i>	<i>(4.2)</i>	<i>(1.1)</i>	<i>-</i>	<i>(4.7)</i>	<i>(13.9)</i>	<i>(27.5)</i>

Above forecast includes:

<i>Solid waste franchise ext revenue</i>	-	1.7	1.8	1.9	2.0	2.1
<i>Development services reductions</i>	-	1.0	2.1	2.1	2.2	2.3
<i>Other exp reductions/revenue incr</i>	-	2.4	6.0	6.2	6.4	6.6

- Decreases in forecast offset by:
 - Proposed solid waste franchise extension revenue - \$1.7M
 - Proposed Development Services expenditure reductions
 - \$1M (09/10); \$2.1M (10/11)
 - Add'l expenditure reductions/revenue incr
 - \$2.4M (09/10); \$6M (10/11)

- Franchise extension – to Council 11/17/09
- Development Services – return to Council with recommendations early December
 - Council action and meet & confer
 - Implementation targeted for mid-year 09/10
- Departments to develop recommendations for additional reductions – November/December
- Revenue Options for November 2010 ballot outlined
- Mid-Year Update / Budget Priorities Public Hearing - January

- Forecast significantly worse since September
 - Development related revenue decline
- Partial solutions identified
- Current year action needed
- \$6M + on-going reductions/new revenues needed to balance 2010/11
- 2011/12 forward shows \$9.2M average structural deficit
- Additional revenue sources critical

Measure O Fiscal Crisis - Use of Funds

■ Police

- 19 sworn positions preserved

■ Fire

- Partial mitigation of second rotating brownout
- 3 Firefighter positions preserved

Winter/Spring 2010 - Citizen Oversight Committee review followed by Council report seeking to extend the finding of fiscal crisis consistent with employee concessions already secured



City of
Santa Rosa

Questions/Discussion